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| Highway Infrastructure Asset Management Plan | |
| London Borough of Harrow | AUG 2022 |
| **V1.0** |

# **Forward**



## ***Cabinet Member for Environment & Community Safety:***

## ***Councillor Anjana Patel***

As Cabinet Member for Environment & Community Safety, I give my full support to this Policy, which will guide the Highways Team in conducting their service to achieve Harrow’s and the London Mayor’s ambitions.

I support the adoption of asset management principles to our highway infrastructure assets as a best practice approach – informing better performance management, maintenance optimisation, sustainability and decision-making, while ensuring that value for money is achieved in everything we do.

We all use the highway network in our daily lives, whether it is for travelling to work, school or for leisure, by means of bus, car, cycling or walking. Hence, through this Highway Policy it is our aim to maintain Harrow’s highways in a safe condition and a state of good repair to improve our local economy, support local jobs, and ensure clean, safe and well-maintained streets across all of our borough.

Cabinet Member for Environment & Community Safety

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Councillor Anjana Patel

Corporate Director of Place

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Dipti Patel

Head of Highways, Transport and Asset Management

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# Statement

***Purpose…*** As a Highway Authority, we are responsible for and have a duty to maintain the Council’s highway infrastructure assets. We must ensure they are fit for purpose and maintained with consideration to deliver the Council’s ambitions, set out in the [**Borough Plan**](https://www.harrow.gov.uk/boroughplan), that is best for its residents and businesses. Being part of London, also means that we play an important role in the delivery of the London [**Mayor’s Transport Strategy**](https://tfl.gov.uk/corporate/about-tfl/the-mayors-transport-strategy), which requires our input in facilitating its implementation.

We are committed to making the best use of our budgets and advocate an asset management approach for the maintenance of the Borough’s highway infrastructure assets, in order to help deliver the best long-term outcomes for local communities.

Our Highway Asset Management Strategy sets out how Highway Infrastructure Asset Management will be delivered in our authority. This strategy will consider current and projected financial pressures and will explain the activities we undertake to ensure available funds and resources are utilised to maximise their benefit. This policy has been created to give guidance on how we aim to conduct our services to achieve the Council’s and the London Mayor’s ambitions through our Highway Asset Management Strategy.

What we will do… We have identified a number of corporate aims relevant to the Borough’s highway network to achieve the Council’s and the London Mayor’s ambitions. These range from ensuring that Harrow is a great place to work and live and supporting a growing local economy to tackling a wide range of contemporary issues, such as sustainability and accessibility.

The relevant corporate aims and statements from Harrow’s Borough Plan and London Mayor’s Transport Strategy are shown in Figure 1.

How are we going to deliver this vision… We aim to provide highway infrastructure assets and associated management activities that deliver the vision of Harrow and the London Mayor. This policy is supported by objectives that ensure focus is kept on what matters to our Council in managing its highway assets within both short-term and long-term horizons.

We have identified a number of objectives from Harrow’s Borough Plan, which are outlined in Figure 2.

Figure 1: Harrow’s Corporate aims and the London Mayor’s Transport Strategy

* Ensure a cycling revolution by improving infrastructure to help create a local culture of cycling, for better health and environmental benefits.
* Make walking count by improving the provision of information and resources to facilitate more walking journeys, and to create safer, more comfortable and attractive conditions.
* Better streets and environment to bring people and communities together, encourage physical activity and recreation, restore a sense of pride and attract businesses and jobs.
* Reduce carbon emissions to provide cleaner air and make London a more pleasant and healthier place.
* Control noise levels for more peace and quiet at home, at work, and on the move.

**Improving the Environment and Addressing Climate Change**

* Improve the local environment and transport infrastructure to make it easier for all residents to move around the Borough.
* Improve the natural environment to make the Borough feel cleaner and greener.
* Introduce initiatives that will help the Borough as a whole to decarbonise and achieve carbon neutrality.
* Ensure Council-procured goods & services deliver low carbon outcomes.

**Developing a Thriving Economy**

* Support our high streets to flourish and be vibrant by building high-quality public realm and street environments people want to visit.
* Repairing roads and highway assets to a good standard to improve the condition of our network by adopting maintenance best-practice.
* Ensure training and apprenticeship opportunities within the highways sector are pursued and given to local people.
* Ensure that all new Council contracts will pay the London living wage.

**Maintaining Low Crime and Improving Community Safety**

* Maintain the lighting network to a good standard and ensure streets are safely lit.
* Improve roads across Harrow to make journeys safer.

**HARROW**

**MAYOR OF LONDON**

**London Mayor’s Transport Strategy**

**Harrow’s Corporate Aims**

**Figure 2: Harrow’s Highways Policy Objectives**

**Environment**

* Introduce strategies and activities that support the reduction of carbon and other greenhouse gas emissions.
* Maximise use of active travel and more sustainable travel modes.
* Implement solutions which minimise waste to landfill.

**Social**

* Support the delivery of services and the local economy.
* Ensure ease of movement to people in most need of access to local services.
* Facilitate support to vulnerable people within their communities.
* Facilitate a high-quality of life.
* Meet the needs of the individual.
* Remain responsive to the changing needs of businesses and the local economy.

**Legislation**

* Support statutory duties as a highway authority:
  + Highways Act 1980
  + New Roads and Street Works Act 1991
  + Flood and Water Management Act 2010
  + Transport Act 2000
* Report Whole of Government Accounts.

**Economic**

* Recognise the need to drive efficiencies.
* Utilise lifecycle planning and whole life costing.
* Ensure resilience on the road network during civil emergencies and severe weather.

**Collaboration**

* Reduce road closures and the impact to the transport network.
* Provide maximum network availability and reliability.
* Engage the public, stakeholders and supply chain.
* Provide value to the authority and the wider community.

**Sustainability**

* Achieve carbon neutrality by 2030.
* Use sustainable and cost-effective maintenance treatments.
* Maximise the number of asset repairs through efficiency savings.
* Plan for the effects of climate change and changing demands.

**Safety & Serviceability**

* Maintain highway assets in a state of good repair.
* Ensure highway assets are accessible and safe for the public.
* Continually assess, manage and control risk to highway users.

*For further information relating to how we plan to address these objectives, please refer to the Highway Asset Management Strategy.*